Wednesday, February 26, 2014
1:30 PM Board/Staff Retreat – Plains Hotel
3:30 PM Regional Directors Reports
   North West & Field Operations Lead – Leah Bruscino
   West Central – Roger Bower
   South West – Elaina Zempel
   South Central – Pat Robbins
   South East – Tom Johnson
   East Central – Kim Rightmire
   North East – Dave Spencer
4:00 PM Tour – Magpul and Swan Ranch Projects – Transportation provided
5:20 PM Return to Plains Hotel
6:30 PM Board/Staff Dinner – Plains Hotel

Thursday, February 27, 2014
8:30 AM Public Meeting begins – Plains Hotel – Cheyenne
   Call To Order – Nathan Bekke, Co-Chair
   Board Member Introductions
   Presentation
   Minutes Approval
      January 23, 2014 – TAB 1
      December 5, 2013
   Election of New Officers
3:00 PM Lunch Break
5:30 PM Continued: Community Development Committee
1:15 PM  CEO Update – Bob Jensen

1:40 PM  Old/New Business & Other Business
         Next Meeting – May 28 & 29, 2014 – Laramie Holiday Inn

2:00 PM  Adjournment
Wyoming Business Council
Business Ready Community and Community Facilities
Grant and Loan Program
Report and Recommendations to the Wyoming Business Council
February 27, 2014

<table>
<thead>
<tr>
<th>TOPIC</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>BRC Program Financial Summary</td>
<td>2</td>
</tr>
<tr>
<td>BRC Application and Program Summary</td>
<td>3</td>
</tr>
<tr>
<td>CFP Program Financial Summary</td>
<td>4</td>
</tr>
<tr>
<td>CFP Application and Program Summary</td>
<td>4</td>
</tr>
<tr>
<td>BRC and CFP Applications (ACTION ITEMS)</td>
<td>5-24</td>
</tr>
<tr>
<td>Natrona County—Mountain West Technologies</td>
<td>5-7</td>
</tr>
<tr>
<td>Carbon County—Visitor’s Center Feasibility Study</td>
<td>8-9</td>
</tr>
<tr>
<td>Converse County—Fiber Feasibility Study</td>
<td>10-11</td>
</tr>
<tr>
<td>Gillette—Fiber/Broadband Study</td>
<td>12</td>
</tr>
<tr>
<td>SEEDA—Arts &amp; Economic Development Study</td>
<td>13-14</td>
</tr>
<tr>
<td>Gillette—Youth Learning Center, Boys and Girls Club</td>
<td>15-17</td>
</tr>
<tr>
<td>Buffalo—Clear Creek Elementary School Renovation</td>
<td>18-21</td>
</tr>
<tr>
<td>Albany County—Nellie Iles School, Big Brothers Big Sisters</td>
<td>22-24</td>
</tr>
<tr>
<td>BRC Project Ranking Criteria and Evaluation Chart</td>
<td>25-26</td>
</tr>
<tr>
<td>CFP Prioritizations of Applications</td>
<td>26</td>
</tr>
<tr>
<td>Amended Project Request—Casper Crude to Rail</td>
<td>27-32</td>
</tr>
<tr>
<td>Addendum – Correspondence</td>
<td></td>
</tr>
</tbody>
</table>
# BRC Program Financial Summary

## BRC Appropriation Summary

<table>
<thead>
<tr>
<th>Appropriation</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFY 2003/2004 Appropriation</td>
<td>$8,400,000</td>
</tr>
<tr>
<td>BFY 2005/2006 Appropriation</td>
<td>$25,000,000</td>
</tr>
<tr>
<td>Governor’s Supplemental Budget</td>
<td>$11,600,000</td>
</tr>
<tr>
<td>BFY 2007/2008 Appropriation</td>
<td>$46,000,000</td>
</tr>
<tr>
<td>Supplemental Budget, March 2007</td>
<td>$33,250,000</td>
</tr>
<tr>
<td>Unobligated Unemumbered Data Center Funds (reverted back to the budget reserve account)</td>
<td>$(5,000,000)</td>
</tr>
<tr>
<td>BFY 2009/2010 Appropriation*</td>
<td>$79,250,000</td>
</tr>
<tr>
<td>FY2010 Budget Cut</td>
<td>$(4,000,000)</td>
</tr>
<tr>
<td>BFY 2011/2012 Appropriation</td>
<td>$50,000,000</td>
</tr>
<tr>
<td>BFY 2013/2014 Appropriation (beginning July 1, 2012)</td>
<td>$50,000,000</td>
</tr>
<tr>
<td>Total Appropriations to Date</td>
<td>$294,500,000</td>
</tr>
</tbody>
</table>

*The 2009-2010 Supplemental Budget allowed the WBC to transfer up to $10M from the BRC budget to the Community Facilities Program (CFP)*

## Award Summary

<table>
<thead>
<tr>
<th>Award</th>
<th>Disbursements</th>
<th>Deobligations</th>
<th>Outstanding Balance</th>
<th>Adjusted Award</th>
</tr>
</thead>
<tbody>
<tr>
<td>Subtotal</td>
<td>$310,608,019</td>
<td>$199,026,188</td>
<td>$23,596,338</td>
<td>$87,985,494</td>
</tr>
</tbody>
</table>

## Available BRC Funds Summary

<table>
<thead>
<tr>
<th>Funds</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funds expended from CFP Program Authorization (2009/10)</td>
<td>$(7,118,745)</td>
</tr>
<tr>
<td>Wyoming Telecommunications Broadband Initiative (2006)</td>
<td>$(250,000)</td>
</tr>
<tr>
<td>Loan Repayments</td>
<td>$1,108,618</td>
</tr>
<tr>
<td>Total of Available BRC Funds</td>
<td>$1,228,192</td>
</tr>
</tbody>
</table>
BRC Application and Program Summary

Currently there is $1,228,192 available in Business Ready Community (BRC) funds. Six applications were received. One was withdrawn. The application requests total $1,042,749.

<table>
<thead>
<tr>
<th>Applicant</th>
<th>Project</th>
<th>Grant/Loan Type</th>
<th>Requested</th>
<th>Staff Recommendations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Natrona County</td>
<td>Mountain West Tech. Data Center</td>
<td>Data Center</td>
<td>$905,249</td>
<td>$905,249</td>
</tr>
<tr>
<td>Carbon County</td>
<td>Visitor Center Study</td>
<td>Planning</td>
<td>$18,750</td>
<td>$18,750</td>
</tr>
<tr>
<td>Converse County</td>
<td>Fiber Feasibility Study</td>
<td>Planning</td>
<td>$18,750</td>
<td>$18,750</td>
</tr>
<tr>
<td>Gillette</td>
<td>Fiber Feasibility Study</td>
<td>Planning</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>Sheridan - SEEDA</td>
<td>Arts &amp; Economic Dev. Study</td>
<td>Planning</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td></td>
<td></td>
<td><strong>$1,042,749</strong></td>
<td><strong>$1,042,749</strong></td>
</tr>
<tr>
<td><strong>Total Available BRC Funds</strong></td>
<td></td>
<td></td>
<td><strong>$1,228,192</strong></td>
<td></td>
</tr>
<tr>
<td><strong>BRC Funds Remaining If Recommendations Are Awarded</strong></td>
<td></td>
<td></td>
<td><strong>$185,443</strong></td>
<td></td>
</tr>
</tbody>
</table>

All Business Committed applications and projects involving a private developer are contingent on a favorable review of the proposals by the Attorney General. Other contingencies for projects are spelled out in the project descriptions.
CFP Program Financial Summary

CFP Appropriation Summary

<table>
<thead>
<tr>
<th>Appropriation</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFY 2005/2006 Appropriation</td>
<td>$7,500,000</td>
</tr>
<tr>
<td>BFY 2007/2008 Appropriation</td>
<td>$7,500,000</td>
</tr>
<tr>
<td>Governor’s Supplemental Budget 2007/2008</td>
<td>$7,500,000</td>
</tr>
<tr>
<td>BFY 2009/2010 Appropriation*</td>
<td>$15,000,000</td>
</tr>
<tr>
<td>FY2010 Budget Cut</td>
<td>$(3,500,000)</td>
</tr>
<tr>
<td>Community Facilities Program Authorization from BRC to date *</td>
<td>$7,118,745</td>
</tr>
<tr>
<td>BFY 2011/2012 Appropriation</td>
<td>$8,500,000</td>
</tr>
<tr>
<td>BFY 2013/2014 Appropriation (beginning July 1, 2012)</td>
<td>$8,500,000</td>
</tr>
<tr>
<td>FY2013 Budget Cuts</td>
<td>$(4,370,000)</td>
</tr>
<tr>
<td>Total Appropriations to Date</td>
<td>$53,748,745</td>
</tr>
</tbody>
</table>

*The 2009-2010 BRC Supplemental Budget allowed the Wyoming Business Council to transfer up to $10,000,000 from the BRC budget to the CFP program.

Award Summary

<table>
<thead>
<tr>
<th></th>
<th>Award</th>
<th>Disbursements</th>
<th>Deobligations</th>
<th>Outstanding Balance</th>
<th>Adjusted Award</th>
</tr>
</thead>
<tbody>
<tr>
<td>Subtotal</td>
<td>$46,995,050</td>
<td>$40,617,045</td>
<td>$2,293,925</td>
<td>$4,084,080</td>
<td>$44,701,125</td>
</tr>
</tbody>
</table>

Available CFP Funds Summary

<table>
<thead>
<tr>
<th>CFP Funds</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>CFP Funds</td>
<td>$9,047,620</td>
</tr>
<tr>
<td>Funds transferred to Wyoming Department of Workforce Services 2011</td>
<td>$(1,000,000)</td>
</tr>
<tr>
<td>Funds transferred to Wyoming Department of Workforce Services 2012</td>
<td>$(1,000,000)</td>
</tr>
<tr>
<td>Total Available Funds</td>
<td>$7,047,620</td>
</tr>
</tbody>
</table>

CFP Application and Program Summary

Currently there is $2,697,424 available in the Community Facility Program (CFP) funds. Three applications were received. The application requests total $2,867,670. Due to limited funding staff recommends funding as presented below.

<table>
<thead>
<tr>
<th>Applicant</th>
<th>Project</th>
<th>Requested</th>
<th>Staff Recommendations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Albany County</td>
<td>Big Brothers Big Sisters</td>
<td>$1,000,000</td>
<td>$829,754</td>
</tr>
<tr>
<td>Buffalo</td>
<td>Clear Creek Elementary School Renovation</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Gillette</td>
<td>Youth Learning Center</td>
<td>$867,670</td>
<td>$867,670</td>
</tr>
<tr>
<td>Totals</td>
<td></td>
<td>$2,867,670</td>
<td>$2,697,424</td>
</tr>
<tr>
<td>Total CFP Funds Available</td>
<td>$2,697,424</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CFP Funds Remaining if Recommendations are awarded</td>
<td>$0</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Natrona County

$905,249 Managed Data Center Cost Reduction for Mountain West Technology Networks

Staff Recommendation: Fund as Requested

Project Description
Natrona County requests a $905,249 Managed Data Center Cost Reduction grant for the expansion of Mountain West Technology Network’s (MWTN) Natrona county facilities. The company’s facilities are located at 123 West 1st Street in Casper, Wyoming. The expansion will include the installation of redundant power feeds from Rocky Mountain Power and an upgrade to the current 750K VA transformer to two 3000 KVA transformers.

The Business
Mountain West Technology Networks is a technology company specializing in data warehousing, data storage, cloud computing, telecommunications/internet services, networks and networking. One of the first data centers in the state, they now boast a global clientele. They are a designated public utility in Wyoming which means they may place infrastructure facilities for the public good and are allowed special consideration with regard to zoning requirements. MWTN has been in business nine years. The company is owned and operated by local, Casper management.

Project Goals and Public Benefit
The proposed project will include the installation of redundant power feeds from Rocky Mountain Power and an upgrade from the current 750K VA transformer to two 3000 K VA transformers. This upgrade will provide additional security, insulation from power outages, and will enable them to increase data storage capacity and their share of this growing market. Mountain West currently has fifteen employees. The enhanced abilities will allow for the creation of nine additional jobs over the five year period of the grant with a median wage of $27.00/hour. Mountain West will also offer Natrona County information technology services (internet and storage services) discounted from fair market value.

Timeline
The expansion is anticipated to be complete by summer 2014.

Project Funding
The Managed Data Center Cost Reduction Program provides for the reduction of the utility cost for electrical and/or broadband for the recruitment/growth of managed data centers of sufficient redundancy. In exchange for providing these reductions in costs, the applicant shall have contracted with the business to receive direct benefits and indirect economic development
benefits including a specific amount of capital investment from business, specific minimum payroll created by the business, and the provision of discounted IT services.

The grant amount is based on how much capital investment and payroll the business will realize over five years. For each grant amount, the business must create a match of at least 125% of the grant amount in payroll and capital expenditure with the caveat that 50% of the match will be in payroll creation. Payroll must be greater than 150% of the county's median wage.

The total request for this project is $905,249. The total match for the project is $3,327,567. Minimum payroll totals $1,921,317 over five years. Minimum capital investment by Mountain West will be $1,406,250. Grant funds will be disbursed quarterly as the performance measures of payroll and capital expenditures are met by the business over a five year period.

### Grant and Match Amounts for Natrona County

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>BRC Grant amount</td>
<td>$ 905,249</td>
</tr>
<tr>
<td>Minimum Required Match (125% of BRC grant request)</td>
<td>$ 1,131,561</td>
</tr>
<tr>
<td>Match - Mountain West Minimum Payroll in 3 years</td>
<td>$ 1,921,317</td>
</tr>
<tr>
<td>Match - Mountain West Minimum Capital Investment in 3 years</td>
<td>$ 1,406,250</td>
</tr>
<tr>
<td>Total Match (125% of BRC grant request)</td>
<td>$ 3,327,567</td>
</tr>
<tr>
<td>Total Project Cost</td>
<td>$ 4,232,816</td>
</tr>
</tbody>
</table>

### Attorney General Opinion

Pending

### Regional Comment by Kim Rightmer

MWT has shown steady growth over the last three years and stands poised for more rapid growth. This grant will allow them to invest in the equipment needed to meet anticipated demand for their data storage services and continue to grow their overall business. Mountain West’s expansion will add to the diversification of the economic base in Natrona County – as well as Wyoming – and create primary jobs in an industry that the state has been targeting in recent years. I have worked closely with Natrona County and CAEDA to help assess Mountain West’s business plan and ability to expand. We are comfortable with their projections.

### Staff Recommendation

Staff recommends funding as requested.
## Detailed Analysis

<table>
<thead>
<tr>
<th>Evaluation Criteria</th>
<th>Natrona County</th>
<th>Criteria Met</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Primary Job Creation (Jobs bringing new wealth to the community)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct Creation (5yrs)</td>
<td></td>
<td>New 9</td>
<td></td>
</tr>
<tr>
<td>Retained 0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Future Creation</strong></td>
<td>Natrona County (all industry), 2011</td>
<td>Y1</td>
<td>Y2</td>
</tr>
<tr>
<td>Wages</td>
<td></td>
<td>Low $26.75</td>
<td>$27.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>High $27.00</td>
<td>$27.75</td>
</tr>
<tr>
<td>Mean $21.03</td>
<td>Mean/Avg. $26.88</td>
<td>$27.33</td>
<td>$27.55</td>
</tr>
<tr>
<td>Median $17.58</td>
<td>Median $26.88</td>
<td>$27.25</td>
<td>$27.50</td>
</tr>
<tr>
<td><strong>Community Workforce Development</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Develops Community Momentum in Unique Market Niches</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Helps Meet Demand for Social Services</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Helps Diversification Efforts</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fulfill Community and Economic Development Goals</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Improved Ability to Retain, Attract, Expand Businesses</td>
<td>Yes</td>
<td></td>
<td>Increased data storage and transmission capacity.</td>
</tr>
<tr>
<td>Improved Workforce or Entrepreneurial Training</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Economic Development Recapture Plan</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Satisfactory Performance on Past Projects</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Business Expansion</strong></td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Primary Business</strong></td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Private Investment</td>
<td>Yes</td>
<td></td>
<td>The company will invest in equipment and additional wages for new positions.</td>
</tr>
<tr>
<td>Increase in Business Revenue</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Viability and Thoroughness of a Business Plan</td>
<td>Yes</td>
<td></td>
<td>B&amp;I reviewed the business plan and found it to be very complete.</td>
</tr>
<tr>
<td>Increase in Market Share</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Additional Evaluation Criteria</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Leverage Additional Private Investment</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BRC Loan</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Street or Certified Tourism Community Project</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Readiness</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Project Description
The Carbon County Joint Tourism Promotion Board (aka Carbon County Visitor Council) requests an $18,750 BRC Planning grant for the study of the Wyoming Frontier Prison Guard Quarters Building as a Visitor and Interpretive Center in Rawlins. This study will include a structural analysis and professional opinion of the integrity and suitability of the building, usable floor space (how much can be developed and for what purposes), a floor plan, cost estimates, a determination of potential community partners and a landscaping design.

The current location of the Carbon County Visitor Council is not suitable as an interactive visitor center. It is housed in a building with other offices which are used as various retail and administrative offices. It is not located at street level and there is very little parking in general and no parking nearby for larger recreational vehicles. Co-locating with the Wyoming Frontier Prison would allow the visitor center to be housed in a building with historic significance in a highly visible location. There is ample parking for passenger and recreational vehicles. Additionally, the lease payments to the Frontier Prison will assist their revenue stream. Finally, the Pronghorn Interpretive Center has expressed an interest in co-locating with the visitor center. There is ample space in the guards quarters to accommodate their offices and displays should this partnership come to fruition.

Project Funding
The total cost for this project is $25,000. The total cash match for the project is $6,250 and will come from the Carbon County Visitor Council.

<table>
<thead>
<tr>
<th>Carbon County Visitor Center</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>BRC amount</td>
<td>$18,750</td>
</tr>
<tr>
<td>Cash Match</td>
<td>$6,250</td>
</tr>
<tr>
<td><strong>Total eligible project cost</strong></td>
<td>$25,000</td>
</tr>
<tr>
<td>BRC % of total eligible project costs</td>
<td>75%</td>
</tr>
<tr>
<td>Local % of total eligible project costs</td>
<td>25%</td>
</tr>
<tr>
<td><strong>TOTAL PROJECT COST</strong></td>
<td>$25,000</td>
</tr>
</tbody>
</table>

Regional Comments by Pat Robbins
The Carbon County Joint Tourism Promotion Board, which operates the Carbon County Visitor Center, is applying for a tourism planning grant to look at the feasibility of relocating the visitor center to an existing and underutilized building on the property of the Old Pen in Rawlins.

Rawlins is currently the only Wyoming Tourism Community, having recently attained Tier 2 designation establishing tourism as a priority in the county. This project would further that effort.
by determining the feasibility of relocating the visitor center to a site that will help enhance tourism in the region by allowing for better signage and parking. It would also allow the visitor center to capture those visitors at the Old Pen and share with them the other tourism related attractions and facilities to help extend their stay in the area. Finally the study should show the feasibility of such a move, the visitor center could then be a source of income to the Old Pen that could help stabilize their funding.

Office of Tourism Comments by Kristin Phipps
In 2010, the City of Rawlins was selected as the first community to participate in the Wyoming Office of Tourism's Certified Tourism Community program. They have successfully organized a local tourism committee to address marketing strategies, event coordination, and product development initiatives related to tourism development in Rawlins. Carbon County Visitor Council (CCVC), in partnership with this local committee, is committed to pursuing tourism as an economic development priority.

This feasibility study is another significant step in creating a visitor friendly destination. The current location of the CCVC is difficult for out of town visitors to find, and provides limited access for vehicles to park. A partnership with the Wyoming Frontier Prison (Old Pen) would allow CCVC to a more adequate location with increased visitation and accessibility. This unique collaboration may also bring benefit to the Old Pen through a source of sustainable revenue generation for leasing the space.

On behalf of the Wyoming Office of Tourism, I applaud the efforts of the Carbon County Visitor Council and the Wyoming Frontier Prison for working together to pursue a solution that is vital to future tourism growth in their community.

Staff Recommendation
Staff recommends funding as requested.
Project Description

Converse and Niobrara counties request an $18,750 BRC Planning grant to conduct a study regarding fiber connectivity within the Converse and Niobrara county area. The Converse Area New Development Organization (CANDO) met with the State of Wyoming’s Enterprise Technology Services and Chief Information Officer who confirmed a connectivity problem in the area. CANDO and the Glenrock Economic Development Corporation (GEDC) wish to conduct a study. This will be coordinated with ongoing state efforts (through the Wyoming’s Department of Enterprise Technology Services) and will utilize ongoing studies from Southeast Wyoming counties as well as Natrona and Carbon Counties who are presently conducting broadband research. Existing telecommunications infrastructure (availability, redundancy and the cost of delivery) will be investigated. The study will also recommend solutions and strategies for implementation.

Project Funding

The total cost of this project is $25,000. The total cash match for the project is $6,250 and will come from Converse and Niobrara counties, the GEDC and CANDO.

<table>
<thead>
<tr>
<th>Converse Fiber Feasibility Study</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>BRC amount</strong></td>
</tr>
<tr>
<td><strong>Cash Match</strong></td>
</tr>
<tr>
<td><strong>Total eligible project cost</strong></td>
</tr>
<tr>
<td><strong>BRC % of total eligible project costs</strong></td>
</tr>
<tr>
<td><strong>Local % of total eligible project costs</strong></td>
</tr>
<tr>
<td><strong>TOTAL PROJECT COST</strong></td>
</tr>
</tbody>
</table>

Regional Comments by Kim Rightmer

This planning grant is collaboration between Converse county, Niobrara county, GEDC and CANDO to help identify the gaps and deficiencies in broadband in the two counties, and to help establish a plan of action to resolve those weaknesses. This effort is a positive and logical step to help both counties expand their infrastructure with the goal of expanding their economic base. All parties involved in this project feel that this study will help them to better understand what they currently have and what is necessary for them to remain competitive with other communities. It will serve as the foundation for the expansion of broadband services in two counties that will allow them to better serve existing businesses and recruit new businesses and industry to the region.
In addition, this study will coincide with those currently being implemented by Natrona, Carbon, Laramie, Goshen, Platte and Albany counties. When completed, a full picture of fiber capabilities will be in place for the entire southeast corner of the state.

**Staff Recommendation**
Staff recommends funding as requested.
Project Description
The city of Gillette requests a $50,000 BRC Planning grant for a broadband study that will address the community as a whole and focus upon the economic development aspects of providing increased internet connectivity to the community. The study will help to implement the Campbell County Economic Development Corporation (CCEDC) Strategic Plan (2011) which stated the community should “foster an environment that encourages stability and growth of existing businesses and services.” The recently adopted Gillette Comprehensive Plan Update also indicates the need for this study. The process will engage public and private sector and fits well with the recent Wyoming Business Council statewide assessment which cast information technology as a driver of economic growth. Gillette and the CCEDC believe that, when implemented, the recommendations of the study will enable existing businesses to expand, generate more business and provide a more vibrant local economy.

Project Funding
The total cost of this project is $85,000. The total cash match for the project is $35,000 and will come from the CCEDC.

Regional Comments by Dave Spencer
This project is intended to address the need for a more coordinated and cost effective system to support broadband development in Gillette. Company letters from some of the largest employers in Campbell County attest to the need for an implementation strategy for development of the system. There is also a recognition that this must be a public/private strategy which builds on the system ring put in place to serve city government needs several years ago.

Because of Gillette’s rapid growth over the past decade there is some catch up needed in the telecommunications system which serves the community. It is part of a larger strategy to keep the community economically competitive. Campbell County Economic Development is providing a substantial match to ensure that there is enough funding to complete a substantial and in-depth study.

Staff Recommendation
Staff recommends funding as requested.
Project Description

The Sheridan Economic and Education Development Authority (SEEDA) requests a $50,000 BRC Planning grant to develop plans for up to five prioritized projects. These projects were developed in a 2008 report, “Arts and Culture: Economic inventory, Assessment Strategy and Work Plan for Sheridan, Wyoming” but were never further addressed. SEEDA intends to fully develop the concepts with the assistance of these planning funds. They will then begin implementing them with the assistance of public entities and associations from Sheridan and Johnson counties. The communities of Sheridan and Johnson counties have demonstrated that an artistic environment within their communities encourages support for the preservation of their historic buildings, their historic sites, their western heritage, native cultures and freedom to create. Downtown Sheridan Association, the North Main Association, Sagebrush Arts Center, Johnson County Arts and Humanities Council, Arts Along the Bighorns, Ucross Foundation as well as others all contribute to community involvement in the creative economy. According to the 2008 Arts and Culture Report the creative segment within Sheridan and Johnson counties contributed an estimated $22 million to the region’s overall economy benefitting nearly 400 local businesses and more than 1,100 full time jobs.

SEEDA will work with the selected consultant to identify and prioritize three to five projects from within the 2008 goals which will form the basis for a robust Regional Arts and Cultural Economic Plan.

Project Funding

The total cost of this project is $66,667. The total cash match for the project is $16,667 and will come from the city of Sheridan and Sheridan College.

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<thead>
<tr>
<th>Sheridan Arts &amp; Economy Study</th>
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<tbody>
<tr>
<td>BRC amount</td>
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<tr>
<td>Local % of total eligible project costs</td>
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<tr>
<td><strong>TOTAL PROJECT COST</strong></td>
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Regional Comments by Dave Spencer

The proposed planning project is a worthwhile effort to further develop the creative economy sector in Sheridan and Johnson County. The supporting work done in 2007 and 2008 and reported in the studies referenced in the application placed a high priority on the area of economic activity as an economic development target. Both the Wadley Donovan study and the Creative Sector study were supported by previous Business Council funding as well as local funds and funds from EDA. These studies did not however provide a method of implementation.
This plan will provide the implementation mechanisms to bring this area into an action mode. The two counties are both beginning to see this sector as important both to quality of life and real economic activity. As both counties have progressed in their development of comprehensive economic development programs the previous priority has been on more basic steps in implementation of economic development strategies such as development of infrastructure and organizational capacity. This study represents one of a number of efforts now underway to begin more concrete steps in development and expansion of the local economy on a regional basis.

Sheridan especially has embraced the concept of technology and niche manufacturing as economic development priorities. Similarly Johnson County has begun to pursue a similar set of objectives. Both of these broader priorities would fit well with a more intensified effort at establishing the creative sector as a more organized effort economically since this can feed the possibilities for synergy with both technology and manufacturing. Also tourism is extremely important to the base economies in both counties and this effort will help that sector as well.

Comments by Michael Lange, Wyoming Arts Council
I believe that the proposed planning project will have a significant impact on the community. The grant is well thought out, contains detailed explanations, and is based off a previous study by a very reputable company in the industry of arts and cultural economic studies.

There are two additional points that I believe add to the strength of this proposed project. First, although outlined as an addition, tourism in the arts can play a large factor in the economic development of a community. Americans for the arts shows that on a national level, a person traveling to attend arts programs and events stays longer and spends more. On average they spend twice the amount as someone traveling for other interests.

In addition to the 1,100 full-time jobs reported in the study, there are also many people working in part-time fields who also add to the economy through their creative output. Some of these individuals do other work to "get by" so they can focus on their creative output, while others have careers outside of the creative sector and enjoy being involved in the arts. These numbers are hard to come by as most creative economy numbers are based off of federal and state reporting documents. For example, an art teacher in the public schools is going to report that they are a teacher and will not be included in the number above, although there creative output is essential to the community. Additionally, in the traditional arts, a saddle-maker who lives on a ranch might report his/her income as a rancher or farmer but they are still adding to the economic impact of the community.

Staff Recommendation
Staff recommends funding as requested.
Project Description
The city of Gillette requests a Community Facilities Program grant in the amount of $867,670 to convert a soon-to-be unutilized local school building into the new Gillette Youth Learning Center. The 35,057 square foot facility, Lakeview Elementary, is located at 410 Lakeside Drive. The city of Gillette will lease the Gillette Youth Learning Center to the Boys and Girls Club of Campbell County (CLUB).

Project Goals and Public Benefit
In late 2009 and early 2010, the Campbell County Economic Corporation coordinated the development of a five year strategic plan for economic development in Campbell County. One of biggest challenges identified in the strategic plan was the lack of quality childcare and afterschool programming. If this grant is awarded, it will allow CLUB to significantly grow its program and serve more families and their youth. CLUB is currently located in a 6,400 square foot facility that presents many challenges. It is not centrally located and is inconvenient for many families. There have been several instances of vandalism to the property. The size and make-up of the facility and property significantly limit CLUB’s ability to expand the number of youth it serves and to add new programs.

Relocating CLUB in the old Lakeview school building will allow them to increase the number of youth it serves by 50%, as well as grow the number of quality programs it provides. CLUB is one of the few sites in the community that offers preschool programming for the 3-4 year old age group. The current facility limits the preschool enrollment to only 16 children. Moving to the Lakeview School will allow them to more than double the size of their preschool enrollment.

The Gillette Youth Learning Center will be able to take advantage of the existing school stage to use as a performing arts center. The kitchen will be utilized as a food service center offering healthier food choices. The existing school library will serve as CLUB’s learning center as a place for children to study.
The Gillette Learning Center will house the Rotaract Teen Center. This is a designated teen center that will be developed as an effort of the local Rotary Club. The Rotaract Teen Center will host teen activities to encourage community service, entrepreneurial development, and recreation.

Other organizations have expressed interest in leasing space, including the Wyoming Family Literacy group. This organization provides an intensive family centered learning environment to develop essential skills for higher training opportunities and self-sufficiency. Further the facility will be a public gathering space for the community’s future youth needs.

**Project History**
The Lake School was originally built in 1968. The first addition was built in 1973 and included the gym and 4 classrooms. The second addition was completed in 1976 and housed the kindergarten. All of the building is useable. There are also two modular buildings located on the property. Each modular is 1,536 square feet. Both modular buildings are usable. The main structure is a one-story building with 24 plus classrooms, a library and a gymnasium. The property is 4.19 acres. A structural analysis provided by the school district concluded that the school is sound and in good condition.

**Timeline**
The project is projected to be completed spring of 2015.

**Project Funding**
The total project cost is $1,672,670, of which the CFP grant request is $867,670. The in-kind match represents the value of the structure ($730,000), and is based on market analysis. The $75,000 cash match is committed by CLUB.

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On-going operations and maintenance for the facility, projected to be $919,375 annually, will be the responsibility of the Gillette Boys and Girls Club and the city of Gillette. Excluding non-construction costs, the construction is projected to cost $48 per square foot.

**Regional Comments by Dave Spencer**
The CLUB, in partnership with the city of Gillette and the Campbell County School District, will take over the Lakeview Elementary School on the north side of Gillette. The school is being replaced with a new school in the neighborhood and will be available prior to the next school year.

This is a very well developed project with a lot of partnerships between the CLUB, city of Gillette, Campbell County School District as well as other community groups that wish to have a place to serve the youth of Gillette. The current CLUB facility is inadequate and badly undersized for current and future demand. This project will provide enough space to dramatically increase the ability to serve more youth as well as expand programs in cooperation with other organizations. The additional benefits to economic development in Gillette should be mentioned. One is the continued development of child care services, which this project represents and the second is the proximity and additional benefits that the project represents in assisting lower income residents of the community. Because of the demographics of the community as well as the predominance of shift work and the need for employment of both spouses, quality child care is a chronic and particularly acute problem in Gillette. This project will help that situation.

The financial picture for the project is manageable and will improve as fund raising proceeds. There have been several large financial commitments obtained which are contingent upon expansion. The building is in relatively good condition and simply needs updating of heating and electrical as well as a new roof. There will undoubtedly be some additional grant funding sought from other programs down the road, but the initial renovation can be successfully completed well within the scope of CFP with a cash and in kind match level of 48.1%. This project has come together well.

**Staff Recommendation**
Staff recommends funding as requested. This project will be contingent upon staff receiving a copy of the transfer of ownership documents by December 31, 2014. The project is contingent on completion of the necessary recommendations noted in the structural assessment.
Kaycee/Buffalo/Johnson Co. Economic Development Joint Power Board (KBJEDJPB)

$1,000,000 Community Facilities Grant Request to renovate a portion of the Clear Creek Elementary School

Staff Recommendation: Fund as Requested

Project Description
The Kaycee/Buffalo/Johnson Co. Economic Development Joint Powers Board (KBJEDJPB) requests a Community Facilities Program grant in the amount of $1,000,000 to renovate a portion of the Clear Creek Elementary School building which was vacated by the Johnson County School District #1 in June of 2013 and deeded to the city of Buffalo. The city, then, deeded the facility to the KBJEDJPB in November 2013. The facility is located at 58 N. Adams Avenue in Buffalo, Wyoming. The grant funded renovation will include the heating, ventilation, air-conditioning units, addition of a fire sprinkler system to the gymnasium, repairing and resurfacing the parking lot, and replacing the carpeting and other aesthetic, non-structural systems. Boys and Girls Club of the Bighorns and the Sheridan College will be leasing space in the building.

Project Goals and Public Benefit
In 2013, a CDBG funded feasibility study was also completed to determine the best use for the Clear Creek Elementary School. This plan concludes that it would be best to have the joint powers board take ownership of the building.

The vast majority of the usable floor space within the facility will be dedicated and intended to benefit the youth through the Boys and Girls Club organization which will take up approximately 75% of the usable space. The Sheridan College Buffalo campus will be utilizing 25% of usable floor area for conducting classroom lectures and labs benefiting the area youth. This will assist high school and college students desiring to start and/or complete their college education.

Currently, KBJEDJPB is negotiating with the Community Resource Center and Buffalo Head Start for space in the facility. Additionally there is an Active Shooters Law Enforcement training scheduled for the spring that will bring in forty officers to the community. The gyms are being used by youth
basketball, youth baseball, and youth soccer seven days a week. Further, an application has been submitted to the Johnson County Recreation Board for $90,000 to upgrade the kitchen to a commercial kitchen, and for tables and chairs for events.

The renovation of the facility would bring the community closer to realizing the goals of their master plan by increasing the educational possibilities currently available in the immediate area. It would also create an increase in revenue for KBJEDJPB, the facility owner, who will then be able to put those additional funds into economic development projects throughout the Johnson County area.

In 2012, a CDBG funded Community and Economic development Master Plan was created. The conclusion of the plan was to explore new tourism projects, such as increasing the recruitment of commercial and retail establishments and research their best locations within the community. One location is a major arterial throughout the city which includes the site of the recently vacated property of the Clear Creek Elementary School. This school site could be ideal for capturing tourists who typically travel through and do not stop. The KBJEDJPB intends to improve upon the tourist sector by promoting the site to local and regional retail businesses and retail chain restaurants who could build a new restaurant/retail establishment on the outparcel, which could easily be created on the vast amount of open, undeveloped land the facility has available.

**Project History**
The original building construction was completed in 1909. It remained unchanged until 1949. The first of three additions, the east wing addition was added to the original structure in 1949 to house the growing number of elementary school children. The second addition to this structure was completed in 1956, which included the addition of the west wing of classrooms, to again accommodate the growing population. The third and final gymnasium addition is located on the back of the original structure and it was completed in 1987.

There is currently 65,800 square feet of potentially useable space inside this structure as it exists today, with 45,377 square feet located on the ground floor, 12,162 square feet located on the second floor and 7,026 square feet located in the basement. The facility site is just over 4.5 acres in size, including all structures, open space and parking areas. Recently

<table>
<thead>
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<th>Sources</th>
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<tr>
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<tr>
<td>CFP % of total eligible project costs</td>
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| **Total Project Cost**         | **$3,190,000** |
the community has put new windows in the facility. There was a structural assessment on the building, January 2014 conducted by Nelson Engineering, and the building was found to be in good structural condition.

**Timeline**
The project is projected to be completed by January of 2015.

**Project Funding**
The total project cost is $1,150,000 of which the Community Facilities Program grant request is $1,000,000. The in-kind match represents the value of the structure $2.1 million and is based on a market analysis.

On-going annual operations and maintenance projected costs of $56,850 for the facility will be the responsibility of KBJEDJPB. They will use the rent from their two primary anchor tenants. The lease for CLUB is a one year term, with an annual fee of $25,200. The lease for the Northern Wyoming Community College District is a one year term with an annual fee of $26,400. The low occupancy rates and higher expenses projected for year one equates to an operating deficit for year one. The KBJEDJPB is aware of the potential deficit and have planned ahead for covering the deficit with a current working balance in their active bank account which generates in excess of $70,000 per year from current tenants in an existing building they own and manage. They are also expecting to help cover the deficit with future potential revenues which will be generated by the facility. Excluding non-construction costs, the construction is projected to cost $20.00 per square foot.

**Regional Comments by Dave Spencer**
This project is an aspirational project for Buffalo and Johnson county in that it will allow for the expansion and permanent housing of two important tenants and expand opportunities for both adults and young people in the community. The expansion of Sheridan college as an anchor tenant in the building will be especially important to further development of the economic and social systems in the community. The Clear Creek School is an important cultural landmark in the community and the public has expressed overwhelming support for its preservation and reuse. Its proximity to downtown and its planned use for events and cultural activities will be an important addition to community development activities in the area.

There was an extensive feasibility study performed on the building with WBC funding, which quantified the immediate needs for renovation of the building. However, no major structural defects were noted which would preclude the plan from being implemented with funding from the CFP funding proposed. The KBJEDJPB plans to seek additional grant funding in the future to further enhance the facility, however the proposed CFP funded portion of the renovation will constitute a complete project for basic occupancy of the building by the anchor tenants. The ultimate owner of the building, the KBJEDJPB has extensive experience with management and development of real estate for economic development purposes and the recent addition of an experienced CEO will enhance the success of this property management function. This position...
will begin well in advance of the project renovation project allowing for professional management of the project.

Finally, the financial soundness of the project has been demonstrated by the business plan and the securing of 100% of the space with substantial, long term anchor tenants. Projected budgets show substantial positive cash flow after the first year. It is planned that the CEO will act as a marketing and community coordinator to facilitate other community usage of the building. In addition, there are possibilities to utilize excess property in the future for other development as part of the overall economic development strategy of the community support to be successful.

**Staff Recommendation**

Staff recommends funding as requested. The project is contingent on completion of the necessary recommendations noted in the structural assessment.
Project Description
Albany County requests a Community Facilities Program grant in the amount of $1,000,000 to refurbish the Nellie Iles School for a community mentoring center that will provide youth recreational opportunities, community meeting space, nonprofit office space, afterschool programming, and the county’s juvenile programs. The 11,870 square foot building is located at 518 Ord Street, Laramie, Wyoming. The grant funded renovation will include roofing and down spouts, heating, electrical systems, fire alarm system, disposal of hazardous materials, interior improvements, and upgrades to comply with Americans with Disabilities Act.

The Greater Wyoming Big Brothers and Big Sisters (GWBBBS) will lease a majority of the space from Albany County.

A CDBG planning grant funded a feasibility study that provided cost estimates for building renovations totaling $1.5 million. Albany County has developed strong partnerships with the school district and GWBBBS in support of the project. Albany County is contributing $175,000 to the project for the purchase of the land, to be recaptured through a lease agreement with GWBBBS. This is the first phase of the project. The city plans to apply for a BRC Enhancement grant March 1, 2014 to complete the second phase.

Project Goals and Public Benefit
The health, safety and welfare of the community’s youth are the basis for this project. The project will contribute substantially toward helping local youth achieve success, complete their education, and increase earnings as they become adult community members. Renovation of the school will relieve taxpayers from the burden of maintaining the property, reduce energy costs, provide long term sustainability for the GWBBBS nonprofit organization, ensure countless measurable quality of life benefits for hundreds of local youth and families, and preserve a historic local school building.

If this grant is awarded it is projected that GWBBBS will have an annual savings of $4,000 in utility costs. They will also be saving over $16,000 annually with the new lease agreement with Albany County for the building. The new lease with Albany County is a six year lease with an annual fee of $32,844.
The project would also allow GWBBBS to increase their services by 25%. The work completed would provide more usable space in the building.

**Project History**

GWBBBS was established 42 years ago in Laramie and has leased Nellie Iles from Albany County School District #1 since March of 2007. The annual lease fee is currently $48,908, and GWBBBS is also responsible for paying utility costs which average $15,531 per year. Since March of 2007, GWBBBS has paid $251,453 in rent and $17,659 in additional maintenance costs that have not been covered by the district. This includes plumbing, locks, windows repair, and electrical repairs. This has been the minimal maintenance to keep the building open at a low operating level.

The building has been used for office space, after-school programs, juvenile justice programs, and as a youth recreation center. The vast size of the building, its unique design structure, and its ideal location has made it possible for the agency to continue its growth to the present. The square footage of the building is approximately 16,000 square feet. Currently the building contains 11,870 square feet of occupied space and 4,630 square feet of storage space. This facility currently houses five mentoring programs as well as serving as the state headquarters and administrative support for six other BBBS programs located across Wyoming totaling 48 staff members. A structural assessment was completed by Malone Beltone Abel P.C. June of 2013, and the building was found to be in good structural condition.

**Timeline**

The project will be completed by the summer of 2014.

**Project Funding**

Total project cost for phase 1 is $925,754 of which the Community Facilities Program grant request is $829,754. The in-kind match of $594,657 has been validated through a market analysis. The cash match of $96,000 is a loan awarded by Albany County Economic Development. The funds are recaptured funds from the 2007 BRC CBMA building revenues. The terms for the loan are a 1% interest rate for six years with a monthly payment of $1,374. Ongoing operations and maintenance for the facility will

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be the responsibility of GWBBBS and they will use donations, fundraising, and grants to cover the facility’s operations and maintenance expenses. Excluding non-construction costs, the construction is projected to cost $52 per square foot.

**Regional Comments by Thomas Johnson**
The project represents the culmination of several years of work between the county and Big Brothers Big Sisters. It fits perfectly the goals of the CFP program, namely, to preserve old school buildings and provide for youth recreation and community gathering space. Additionally, it will retain dozens of jobs, help to serve and mentor thousands of kids in Albany County, and finally, reduce the ongoing maintenance costs of an aging facility for this critical nonprofit.

**Staff Recommendation**
Staff recommends partial funding of $829,754. The county requested $1,000,000 of funding, but staff requested that the applicant take a lesser amount due to lack of CFP funds with the assurance that at least a portion of the project could be completed with the amount of the award. The county worked with staff on their highest priorities for a completed phase 1 project. The project is contingent on completion of the necessary recommendations noted in the structural assessment.
BRC – Project Rankings and Evaluation

**Evaluation Criteria and Ranking:** The WBC evaluates a proposal independent of other proposals and utilizes one or more of the criteria and measures found in the following chart. There may be other aspects of a proposal that prevent it from being recommended for funding. In addition to the evaluation criteria set in rule, applicants are asked to compare jobs to be created with the Wyoming Self Sufficiency Standard wage rate for the county. The Self Sufficiency Standard measures how much income is needed for a family of a certain composition in a given place to adequately meet their basic needs including: housing, child care, food, transportation, health care, and taxes. For the purposes of BRC, Self Sufficient Wages were averaged for about thirty common family types, all headed by a single wage earner.

<table>
<thead>
<tr>
<th>Request</th>
<th>Job Creation</th>
<th>Community/Workforce Development</th>
<th>Business Development</th>
<th>Add'l Eval Criteria</th>
<th>Staff Recommendation</th>
<th>Criteria Met</th>
<th>Amount of Criteria</th>
<th>% Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Natrona County</td>
<td>Mountain West Technologies</td>
<td>$905,249</td>
<td>Y</td>
<td>Y</td>
<td>Y</td>
<td>N/A</td>
<td>Y</td>
<td>Y</td>
</tr>
</tbody>
</table>
## CFP Prioritization of Applications

According to the program rules, the board shall prioritize proposed CFP grants and loans. The score is not intended to be the only basis for a final recommendation. As a method to assist the board, staff uses the following scoring system:

### CFP Prioritization

<table>
<thead>
<tr>
<th>Applicant</th>
<th>Project</th>
<th>Request</th>
<th>Job Creation</th>
<th>Community/Workforce Development</th>
<th>Add'l Eval Criteria</th>
<th>Staff Recommendation</th>
<th>Criteria Met</th>
<th>Amount of Criteria</th>
<th>Total %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carbon Co</td>
<td>Visitor Center/Frontier Prison</td>
<td>$18,750</td>
<td>Y</td>
<td>Y</td>
<td>Y</td>
<td>$</td>
<td>Y</td>
<td>Y</td>
<td>18,750</td>
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<td>Y</td>
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<td>Y</td>
<td>Y</td>
<td>Y</td>
<td>18,750</td>
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<tr>
<td>Gillette</td>
<td>Fiber Feasibility</td>
<td>$50,000</td>
<td>Y</td>
<td>Y</td>
<td>Y</td>
<td>$</td>
<td>Y</td>
<td>Y</td>
<td>35,000</td>
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<tr>
<td>Sheridan - SEEDA</td>
<td>Arts &amp; Economy Study</td>
<td>$50,000</td>
<td>N</td>
<td>Y</td>
<td>Y</td>
<td>$</td>
<td>Y</td>
<td>Y</td>
<td>16,667</td>
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### Additional Evaluation Criteria

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<th>Job Creation</th>
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<th>Planning Applications</th>
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</thead>
<tbody>
<tr>
<td>Clear understanding of equipment costs, operational costs and maintenance costs</td>
<td>10</td>
<td>8</td>
</tr>
<tr>
<td>Clear identification of sources of ongoing funding for equipment, operations and maintenance</td>
<td>10</td>
<td>9</td>
</tr>
<tr>
<td><strong>TOTAL PRIORITIZATION POINTS</strong></td>
<td><strong>20</strong></td>
<td><strong>17</strong></td>
</tr>
</tbody>
</table>
BRC – Significant Project Amendment

Natrona County – Casper Crude to Rail
In June, 2012, the SLIB awarded Natrona County $1,500,000 for water and sewer infrastructure at the Casper Logistics Hub for the start-up business of Casper Crude to Rail, LLC.

Recently, their bids came in significantly under budget, roughly 35% less, leaving a balance of approximately $650,000 of BRC funds. This discrepancy is due to many different factors. First, Granite Peak paid the design and engineering costs (originally anticipated to be grant costs) totaling $110,000. Second, the 15% contingency of $364,000 was not used. Lastly, the competitive bidding environment for the winter months allowed significant cost savings.

Natrona County is requesting that $635,000 of the remaining funds be made available for the installation of fiber conduit to and throughout the site. The proposed conduit will tie into the Casper Natrona County International Airport’s fiber project, which was funded with a BRC grant in 2011. The Casper Logistics Hub, with its proximity to the BNSF rail line and the only Wyoming Foreign Trade Zone, is uniquely positioned for business attraction. The availability of fiber would enhance its marketability. Additionally, by allowing the county to move forward with the installation of the fiber conduit in conjunction with water and sewer construction, there could be a cost savings upwards of $100,000.

Staff Recommendation
Staff recommends approval of the project amendment to use grant funds for the aforementioned project. Build out of fiber to the Casper Logistics Hub is consistent with the goals of the WBC to make communities and business park areas more attractive for economic development. These funds are contingent upon staff receiving necessary documentation regarding the public ownership of the fiber conduit.

Attachments
1. Letter of request from the Natrona County
2. Copy of the original project recommendation
January 21, 2014

Wyoming Business Council
214 West 15th St.
Cheyenne, WY 82002-0240

To Whom It May Concern,

The Natrona County Commissioners would like to formally request that the Casper Crude to Rail grant application be modified. This modification includes both the extension of the water lines and the addition of fiber conduit in the project. It is the intent to install the fiber while the equipment is on site and the ditches for the water, sewer and crude pipelines are open, saving both time and money on the project. The water lines are being extended to allow for an eventual loop system to serve this area, as will eventually be required by the City of Casper.

The Natrona County Commissioners understand that the Wyoming Business Council had two specific questions regarding this request. The first question inquired as to why the cost estimates included in the grant application were approximately $1.1 million more than the final bids. The second question was in regards to the cost estimate for the proposed fiber optic design.

Civil Engineering Professionals, Inc. (CEPI) has written a letter to the Casper Area Economic Development Alliance (CAEDA) explaining why the current estimated construction cost is that much below the original project cost estimate provided in the grant application. We have attached this letter for your review.

Furthermore, CEPI and Mountain West Technology Networks (MWTN) completed a conceptual design and build analysis for the installation of fiber optic communication lines. These two estimates stated the total cost for fiber installation will be in the range of $628,950 to $635,000. We have also included the two cost estimates from these companies for your review.

Thank you for your consideration.

Sincerely,

William McDowell, Chairman
Board of Natrona County Commissioners
Natrona County

$1,500,000 Business Committed Grant for the Casper Crude to Rail, LLC Water and Sewer Infrastructure Project

Staff Recommendation:
Fund as Requested

The business was started due to an identified bottleneck that was occurring in the oil produced in the middle part of Canada and the United States. The existing pipelines are full and unable to take on additional capacity. The refineries on the east, west and south coasts are paying better prices for crude than Midwest markets. Casper Crude to Rail, LLC provides the ability to get the crude to the locations that are paying more for the product in an efficient and cost effective manner. In addition, the ability to mix different grades of crude in the Casper facility will provide the owners of the crude a value added proposition.

Due to the increased production in the midwest market, crude prices have become depressed relative to the United States east, west and gulf coasts. Through the process of blending various grades of crude and shipping the crude to the markets where prices are better, Casper Crude to Rail, LLC will add value for the owners of the crude oil product.

Project Description
Natrona County requests a $1,500,000 Business Committed grant for the installation of water and sewer infrastructure at the Casper Logistics Hub (formerly known as the Bishop Rail Park). Casper Crude to Rail, LLC will place a multimodal petroleum transport facility in the Casper Logistics Hub. The improvements will include the installation of 19,900 linear feet of 16 inch water transmission pipeline and 19,600 linear feet of three inch sanitary sewer force main. Natrona County will own and maintain the infrastructure.

The Business
Casper Crude to Rail, LLC is a start-up business formed between Cogent Energy Solutions, LLC and Granite Peak Development, LLC. Cogent Energy Solutions, LLC was founded in 2002 and is engaged in crude oil industry. Granite Peak Development, LLC was founded in 2002 and is a real estate development firm based in Wyoming.
The multimodal transport facility will utilize raw crude imported via pipelines, rail, and truck; blend the crude; and then transport the blended crude to refineries via pipeline, rail, and truck. The facility will lessen the bottleneck that currently exists in the pipeline system by moving crude by rail.

**Project Goals and Public Benefit**

Creating the ability to get crude to the markets where the most competitive pricing is available will be addressed by this project. The use of rail, as another transport method, provides the business with a cost competitive option that increases the value of the product being shipped from the region. The goals for the project include supplying the necessary water and sewer infrastructure to the project site in the Casper Logistics Hub. The water and sewer infrastructure will meet Casper Crude to Rail, LLC’s current and future needs, as well as potential future demand in the Casper Logistics Hub. The company will create a minimum of 20 new jobs over the first three years of the project at a median wage level of $38 per hour. The jobs will include a facility manager, on-site supervisors, administrative support, and technical/support employees. The project will also support an additional 35 jobs that will be contract based employees. In addition, the company will invest over $20 million in trans-loading equipment, rail infrastructure, and related facilities at the site. As a result of this project and meeting power usage levels addressed in an agreement with Rocky Mountain Power, Rocky Mountain Power will invest an additional $20 million in an electrical substation that will service the area.

The value that will be added to the crude being handled within the facility will benefit producers in the region as identified in the “Overview of Energy Development Opportunities for Wyoming” study completed in 2012 which encourages adding value to and improving markets for Wyoming’s energy resources. The project will also bring needed infrastructure to the Casper Logistics Hub that will benefit the entire area, including the additional lots in the development. The addition of another spur in the development will make existing lots more business ready and will also increase the usage of the overall park encouraging additional development in the region.

Casper Area Economic Development Alliance (CAEDA) will directly benefit from the project through the project’s revenue recapture which will enhancing their future economic development efforts. CAEDA will also be the primary economic development entity that will market the Casper Logistics Hub.

**Revenue Recapture**

Casper Area Economic Development Alliance will receive a minimum of 15 acres as revenue recapture from Granite Peak Development, LLC as a result of this project that will be able to be utilized by the organization for future economic development projects. The property has been valued at $1.50 per square foot for 15 acres. The value for the land is projected to be $975,000. The revenue recaptured as a result of this project will be used as follows:

- 100% for economic development related activities, such as incentives, grant matches, etc.
- CAEDA will not utilize more than 50% for operations and maintenance purposes.
Timeline
Project construction is projected to be completed by November 2014.

Project Funding
The total project cost is $3,036,453, of which Natrona County is requesting $1,500,000 of Business Committed funds. The cash match for this project is $1,536,453 and is provided by the following: Casper Area Economic Development Alliance ($250,000), Economic Development Joint Powers Board ($250,000), and Granite Peak Development ($1,036,453). Casper Crude to Rail, LLC will invest over $20,000,000 in trans-loading equipment, rail infrastructure, and related facilities for the project.

Regional Comment by Kim Rightmer
Reports show that producers are increasingly looking to rail to move growing crude production:
- Railroads can move more expeditiously than pipelines to establish new shipping options. This is critical for rapidly growing fields such as North Dakota’s Bakken.
- BNSF Railway has publicly stated that it sees strong growth for transporting crude oil by rail. They are predicting that by the end of 2013, crude shipments on all U.S. railroads could reach 700,000 barrels a day, up 40% from current levels.
- According to the Oil & Gas Journal, pipeline infrastructure to deliver crude to market has not been built quickly enough to keep up with growing production. As a result existing pipelines to markets are congested – particularly in the Midwest. That congestion has caused prices for inland crudes to fall while coastal locations pay higher international prices. Delays in pipeline construction and wide crude price differentials have made rail shipments economically viable. As a result, crude by rail traffic soared last year.

The Casper Logistics Hub is strategically located in the center of the state – allowing for it to capitalize on this increased growth. Casper Crude to Rail’s locating in, and subsequent production in Natrona County would come at a time when Wyoming is seeing and feeling the effects of a decline in coal production.

The infrastructure funded through this grant will not only support Casper Crude to Rail’s business, it will also result in improvement of other lots in the Casper Logistics Hub and encourage further development. The benefits to Natrona County will not only be recognized through increased jobs, property taxes, and sales taxes.

<table>
<thead>
<tr>
<th>Sources</th>
<th>Value</th>
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<tbody>
<tr>
<td>BRC amount</td>
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<tr>
<td>Cash Match</td>
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<td>$3,036,453</td>
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<tr>
<td>BRC % of total eligible project costs</td>
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<tr>
<td>Local % of total eligible project costs</td>
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<td>Uses</td>
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<td>Non Construction Costs</td>
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<td>Design and Permitting</td>
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<td>Engineering Services During Construction</td>
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<td>Construction Costs</td>
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<td>Water Installation</td>
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<td>Sewer Installation</td>
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<tr>
<td>Contingency (15%)</td>
<td>$364,103</td>
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<tr>
<td>Total Project Cost</td>
<td>$3,036,453</td>
</tr>
</tbody>
</table>

Approved by SLIB 6/21/2013
Staff Recommendation
Staff recommends funding the project as requested contingent upon the following:

- Receipt of a development agreement between the city of Casper, Granite Peak Development, LLC, and Natrona County by June 30, 2013.
- Receipt of verification of the $20 million being secure by Casper Crude to Rail, LLC by September 1, 2013.
Addendum

**Correspondence**

<table>
<thead>
<tr>
<th>TOPIC</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carbon County—Visitor’s Center Feasibility Study</td>
<td>1-3</td>
</tr>
<tr>
<td>Gillette—Broadband Study</td>
<td>4-14</td>
</tr>
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<td>Gillette—Youth Learning Center, Boys and Girls Club</td>
<td>15-16</td>
</tr>
<tr>
<td>Albany County—Nellie Iles School, Big Brothers Big Sisters</td>
<td>17-34</td>
</tr>
</tbody>
</table>
November 11, 2013

Dear Carbon County Visitors’ Council:

It is with great hope and excitement that I write to support your grant “Study of the Wyoming Frontier Prison’s Guards Quarters Building as a Visitor and Interpretive Center in Rawlins”. It has long been my dream and the Old Pen Joint Powers Board’s dream to find an appropriate adaptive reuse for the Guards’ Quarters.

The Guards’ Quarters is a large building that sits on the eastern side of the Administrative Building; it was completed at the end of the summer 1922. Warden Frank Hadsell wrote to the State Board of Charities and Reform, “A new building constructed of cut stone has been erected and is now occupied. This was completed at a cost of several hundred dollars less than the appropriation for this purpose, which was granted two years ago. This new building houses the blacksmith, and the steam fitting and plumbing department. In the basement is the new boiler room and coal bunker. These boilers are of 134 horse power capacity each, and not only heat the entire institution, but supply steam for the kitchens where it is used for cooking. The garage and automobile repair rooms are located in this new building as are the commissary and general store room. On the ground floor is located a commodious and well furnished comfort station for the use of the prisoners who are stationed outside the prison walls. This includes shower and tub baths, barbershop, lavatories and a place for reading and recreation when off duty. The second floor of this building provides a much needed addition to the comfort and convenience of the guards.”

While not all areas of the Guards’ Quarters will be used for the new Visitor and Interpretive Center, a great deal of it will be. It will be wonderful to see the beautiful, historic, building used again and in such a dynamic way.

This project is a win, win, win for our community! The Wyoming Frontier Prison will be able to preserve a building on our Historic Site by allowing it to be used again. The Carbon County Visitors’ Council will win by finding a new, much more visible and accessible office space with a captive (and yes, I intended that pun!) audience of 15,000 people, and our Carbon County community will gain a much needed Visitor/Interpretive Center that fits nicely with the City of Rawlins’ Tourism Assessment conducted by the Wyoming Department of Tourism.

The Wyoming Frontier Prison has always worked closely with the Carbon County Visitors’ Council; and with this project we will be perfect partners. Thanks you for bringing this project to attention and we greatly look forward to working with you.

Sincerely yours,

[Signature]

Tina Hill
Historic Site Director
Wyoming Frontier Prison

30 W. Walnut St.
Rawlins, Wy 82301
(307)324-4422
wyomingfrontierprison.org
November 7, 2013

Dear Friends,

Greetings from Carbon County! OK, let’s be honest. Up until recently Rawlins’ approach to tourism has been to close Interstate 80 ten or twelve times a year and hold tourists and truck drivers hostage until our retail merchants make payroll. It has been effective though somewhat unpredictable, so we have become much more sophisticated in our approach to encouraging tourism in Carbon County.

Among other things we have accepted the challenge offered by the Wyoming Department of Tourism to become a “tourism certified community” and have already moved through the process more quickly than anticipated. Indeed, the local “tourism committee,” made up of volunteers from nine public and private agencies, will be recognized at the Governor’s Tourism Conference in February, 2014.

We have made significant changes to our community to make it more accommodating and welcoming to tourists and to better capitalize on our geographic and historical assets. One thing has become embarrassingly clear: the Carbon County Visitors’ Council office could not be better hidden or less accessible if we had actually tried to make it so.

In order to rectify that problem, the Carbon County Higher Education Center is delighted to support the Carbon County Visitors’ Council grant proposal entitled “Study of the Wyoming Frontier Prison’s Guards Quarters Building as a Visitor and Interpretive Center in Rawlins.” The Visitors Council intends to investigate the plausibility of relocating to the grounds of the old penitentiary. It is a brilliant idea and long overdue.

The Wyoming Frontier Prison is one of the most-visited and well-known historic sites in the entire state and having the Visitors’ Council located on site would have several immediate and positive impacts: The Visitors’ Center could expand its scope and become a genuine interpretive center, it could capitalize on the existing tourist traffic to direct the curious to other areas of interest in the county, and it would be much better positioned to assist other tourist-dependent businesses or organizations in marketing themselves.

In addition to the clear benefits of having the Visitors’ Center contiguous to the Wyoming Frontier Prison, the study will also help explore the feasibility of renovating an historic structure that is in danger of being lost. At first blush this move seems to be a very effective way of accomplishing many things with one small move; the planning grant will help decide it.

CCHEC, as a partner in the tourism initiative in Carbon County, strongly endorses this grant proposal and hopes the Wyoming Business Council will fund it in full.

Pax,

David Throgmorton
September 20, 2013

To: Carbon County Visitors Council

Regarding: BRC Planning Grant for new Visitor Center

On behalf of the Carbon County Economic Development Board of Directors, we fully support the BRC planning grant to study the feasibility of locating the Carbon County Visitor Center at the site of the Old Pen in Rawlins. The existing Visitor Center is hard to find, the location is not that visible and there is hardly any parking for visitors who want to come in to get further information. The location that is being studied by this grant is in a highly visible location, by the Old Pen, which is Rawlins major tourist attraction. It makes sense to locate the Visitor Center here.

This study will see if this location is the best place to relocate the Visitor Center as well as how large to build it. It will examine the costs, hours of operation and size of staff as well. A larger location than the present office is needed and the office can become a true visitor and interpretive center for the traveling public.

We hope that the Carbon County Visitor Council’s planning grant request will be considered. Since Rawlins was awarded the first Tourism Assessment program funds, part of the future plans for tourism in Rawlins and Carbon County is to build a new visitor and interpretive center located in a more prominent location. More travel information about Carbon County and the state can be distributed here and is a win-win for all partners.

Again, please look favorably on the Carbon County Visitor Council’s planning grant application.

Sincerely,

Cindy Wallace, Executive Director
Carbon County Economic Development Corp.

215 West Buffalo Street
Room 304
Rawlins, WY 82301

307-324-3836
Fax: 307-324-3820
info@cowyed.net

www.ocwyed.net
November 5, 2013

Wyoming Business Council
214 West 15th Street
Cheyenne, WY 82002-0240

RE: Letter of support for the Gillette Broadband Study

I am pleased to write this letter on behalf of the Campbell County Economic Development Corporation (CCEDC) to support this very important grant that will help Gillette and Campbell County study the need and receive recommendations on how to broaden the availability of higher bandwidth to our local businesses and industries. This study will complement the present rail spur feasibility study that will determine ways to double the size of Gillette’s Energy Park and turn it into an industrial rail park. In order for Energy Park to receive a shovel-ready park designation, the fiber infrastructure must be upgraded.

CCEDC is in agreement with Campbell County Commissioners’ assessment that to attract new businesses and ensure our current ones can remain competitive in the digital age, the availability of higher bandwidth is essential.

Should you need more information, Please contact me at (307)686-2603 or email me at Philippe@ccedc.net. Please accept my best regards.

Philippe M. Chino

Executive Director
November 4, 2013

Wyoming Business Council
214 West 15th Street
Cheyenne WY 82002

To whom it may concern:

To increase business development and attract outside businesses to Campbell County, our community will need to provide increased access to cost effective high-band-width network connections including multi-route redundancy. I am supportive of the efforts related to obtaining the Fiber Optic Broadband Grant that would positively affect these conditions within Gillette and Campbell County.

When I first came to Gillette almost nine years ago, I was amazed at the lack of reasonably priced band-width and network redundancy options available. Understanding the looming demand for our company on both of these fronts, we worked hard to discover any means to satisfy these challenges. After searching for over a year, we finely determined that we would need to build our own fiber link to the Qwest Central Office and our own high-band-width microwave network to our mine sites in order to meet our needs. Although this was expensive and added network management complexity, we had the means to accomplish it, whereas some businesses do not have the option to self-build.

Businesses are increasingly more reliant on systems and information technologies infrastructure that are provided through the internet (cloud-based services), which will require more network band-width to support. Additionally, if the City of Gillette, Campbell County and the State of Wyoming desire to bring high-tech jobs such as large data centers or technology development companies into our area, more network band-width from a number of providers will be required. Any movement toward increasing the overall commercial network environment will facilitate the growth of current businesses and improve the likelihood of new businesses locating operations here.

Please contact me at 307 687 6000 if you have questions or would like to discuss this matter further.

Sincerely,

[Signature]

Tracy J. Breinholt,
Chief Information Officer
November 1, 2013

Kevin Couch, Chairman
Business and Industrial Parks Task Force
Campbell County Economic Development Corporation (CCEDC)
PO Box 3948
Gillette WY 82717

Dear Mr. Couch,

The purpose of this letter is to express Alpha Coal West's support of the CCEDC’s Business and Industrial Park Task Force and the City of Gillette to upgrade the fiber optic infrastructure. Alpha Coal West, a subsidiary of Alpha Natural Resources, has two coal producing mines (Eagle Butte and Belle Ayr) in the Power River Basin.

This would be a promising move toward improving the connectivity and infrastructure support for Gillette and its surrounding businesses. Changing the connectivity speed and redundancy would open the doors for new opportunities and cost savings that would not only help drive our business but many others as well.

Having fast, dependable and affordable Internet service is the key to the success of any growing business. This is important in keeping reliable backups and file synchronization between sites especially in the case of needed disaster recovery. High availability of network resources and the transferring of files are also very important. We rely heavily on consistent network connectivity for ordering parts online through our enterprise resource planning system as well as our phone system between sites.

As of right now, communications for businesses south of town are limited to aged technology. The geography of Gillette, WY requires links to a third party service provider in town which can lock you into pricing as well as limited options for speed and connectivity. Additional connectivity options would be good in the aspect of having more competitive prices among these service providers.

We see these statewide and local initiatives having a very positive impact on the community and the surrounding area. We also strongly support the City of Gillette and the CCEDC’s application to the Wyoming Business Council to complete a study and research of fiber optics and connectivity in Gillette. We look forward to the overall success of the study and final results.

Sincerely,

Ryan R. Walker
IT Support Services Manager
Alpha Coal West
1 November 2013

Wyoming Business Council
214 West 15th Street
Cheyenne, WY 82002-0240

RE: Fiber Optic Broadband Grant

Dear Wyoming Business Council Representatives:

In the fast paced business world today, the use of technology is vital. Long gone are the days when a dial up connection to the Internet would suffice for simple web browsing. Today, the Internet is used for all aspects of business; video conferencing, cloud collaboration, and remote access are now the norm rather than the exception. In order to stay competitive and/or continue to utilize emerging technologies, adequate bandwidth is crucial.

Fortunately, Campbell County Government has, thus far, experienced very little inconvenience or disruption in business processes due to bandwidth limitations. We have had a couple instances of large file transfers of LIDAR data not working, so alternate means had to be arranged. However, as technologies continue to develop, we will almost certainly hit our current cap and require additional bandwidth to continue moving forward.

In summary, it is our opinion that in order for Campbell County to attract new businesses and allow current businesses to remain competitive in the digital age, the availability of higher bandwidth is essential. We support the efforts of the Campbell County Economic Development Corporation and the City of Gillette to advance a study on improvements to this vital resource. Thank you for your consideration.

Sincerely,

Dan Coolidge
Chairman
Board of Commissioners

Phil Harvey
Manager
Information Technology Services

xc: file
October 31, 2013

Kevin Couch, Chairman
Business and Industrial Parks Task Force
Campbell County Economic Development Corporation
PO Box 3948
Gillette, WY 82717

To Whom It May Concern,

This letter is written to express CTA’s support of the grant application being submitted from the Campbell County Economic Development Corporation (CCEDC) Business and Industrial Parks Task For to the Wyoming Business Council. CTA is an A&E firm with 16 offices from Washington State to Texas including offices in both Jackson and Gillette.

Access to fast, reliable and affordable internet is crucial to the success of our business. Those key components are the backbone for our communication with our other offices and clients. File transfer, software licensing and email systems and speed are critical in our industry and will continue to be so in the future. This study will highlight the areas for improvement and will hopefully allow those areas receive the attention they need.

CTA strongly supports the City and CCEDC’s application to the Wyoming Business Council for a grant to study broadband access and speed in the Gillette area. Improvement is needed and this study provides the first step in the process.

Sincerely,

CTA ARCHITECTS ENGINEERS

Karl DeCock
Gillette Office Manager

http://www.ctagroup.com • E-mail: info@ctagroup.com
October 31, 2013

Kevin Couch, Chairman  
Business and Industrial Parks Task Force  
Campbell County Economic Development Corporation (CCEDC)  
PO Box 3948  
Gillette, WY 82717

Dear Kevin,

The Campbell County Chamber of Commerce, consisting of 689 members, and representing approximately 15,000 business employees, would like to express their support of the CCEDC Business and Industrial Park Task Force and the City of Gillette’s application to the Wyoming Business Council for a grant to study broadband access and speed in the Gillette area and look forward to its implementation.

As a Chamber of Commerce, we support many types of different businesses and industries. Numerous organizations rely more and more on the latest technology. At the Chamber office itself, we have been limited to secure the latest trends, by the lack of infrastructure in our area, to support this equipment. The cost to provide such systems has also been prohibitive and adds more to the bottom-line than our organization can afford, without passing the cost on to our membership.

The Wyoming Chamber Partnership, our state association, has been involved at the state level in helping with the Link Wyoming project, and collected surveys from our memberships that contain valuable information in favor of the state project, as well as the local level.

The fact remains that we live and work in a Global society that requires access to the latest in technology, with systems, such as VOIP, e-mail systems, software licensing, mobile applications, and web conferencing in the forefront. Just because we live in a state with fewer people doesn’t mean we don’t need to be competitive on the Global market due to insufficient technology for our needs.

The study requested by CCEDC and the City of Gillette is a great step in the right direction, to solve the dilemma of limited access. The Campbell County Chamber of Commerce fully supports this study.

Sincerely,

Julie Simon, IOM  
President/CEO
October 31, 2013

Mr. Philippe Chino  
Executive Director  
Campbell County Economic Development Corporation  
2001 W. Lakeway Road, Ste. C  
Gillette, WY 82717

Re: Wyoming Business Council Grant for an Improved Broadband Environment

Dear Mr. Chino:

We at KLJ are writing in support of the grant application to the Wyoming Business Council for a study to improve the broadband environment in which the Campbell County Economic Development Corporation and the City of Gillette are seeking funding. Being able to communicate with our clients and other offices throughout the Midwest is vital to our daily business.

We have a very limited choice of Internet/WAN options at our location. Currently we are receiving DSL from 4 MB down 896 KB up and T1 is 1.5 MB up and down. Our current provider is Century Link. This poor bandwidth has caused the following issues:

- Limited collaboration between our clients in Gillette and our other office locations
- Poor internal phone to phone calls due to high latency
- Slow transfer of large files
- Links will often go offline for a short time but long enough for phones to roll into fail-over mode along with servers and email being disconnected.

Our local service company indicated a build-out to our location would be $30,000 plus. We are currently exploring and considering other options through our ND metro provider, Dakota Carrier Networks, to provide higher speed and stable, reliable bandwidth. The prices are as follows: $2,713 per month for 10 MB and $3,581 per month for 20 MB.

Once again, we are in support of this grant. The ability to have reliable, high speed bandwidth would increase our services to our clients and internally.

Sincerely,

KLJ

Adrienne Hahn  
Civil Engineer
To whom it may concern:

The current state of data transmission lines, in the northeast region of Wyoming is less than satisfactory. While there are a few options only one in my opinion had the necessary infrastructure and bandwidth to be a viable partner with the hospital. And they are expensive. They also seem to have their primary transmission lines leaving the area going to other remote areas rather than to major metropolitan areas. But even then, the cost of a connection to our outlying areas is very expensive, often cost prohibitive for use. This puts us in a position where latency is often too high for our clinics to use systems hosted at our main facility.

I am also hearing numerous complaints about slowness for non-employed physicians attempting to connect to our systems. The combination of their ISP issues and ours creates some real challenges and frustration. Yes it can be rectified but at a very high cost that individual clinics often cannot afford and the hospital cannot offer such a connection to one without offering it to all.

We tried last year to put our primary system in the cloud. It was horrendous, so bad that within 8 months we decided to bring it back in house. The latency issues were vast. The proposed bonded T1s were completely unable to run the system and the hospital had to incur the cost of a dedicated 20X20 line just to make the system sort of usable. The vendor had never see such a thing before and blamed it on the states infrastructure.

We are now looking to partner with a local school for a clinic and again we are challenged with a connection to them. The school can't afford to allow us any real bandwidth and the cost of using our current ISP to create a dedicated line is prohibitive.

In short, lower costs, more bandwidth, less latency going to the 4 points of the compass would all be welcome upgrades to the state's current structure and capacity. As we continue to be pressured to transmit patient records to other hospitals both in and out of the state as well as provide access for patient to their records on line, the need for additional speed and bandwidth is likely to keep increasing rather than decreasing. Other ISP offerings I the area have proven to be unreliable, often running at less than 30% of their advertised "up to" speed and they have proven to be even more expensive than our current provider. The community at large would also benefit from a more robust less expensive offering in order to manage their healthcare records and make on line payments.

Our current provider has done an outstanding job for us, but their resources are limited and they don't work with such volumes that they can pass on much savings to us. I'm not attempting to criticize them in any way. But having lived where a larger, more robust provider is available, I know that a better price, more speed and more options can be had if the infrastructure is in place and if an ISP is really trying to partner with the community.

Chris Harrison
Director of Information Systems
Campbell County Memorial Hospital
October 31, 2013

Lyla Downey  
Assistant Superintendent of School – Technology  
Campbell County School District  
Staff Development Office  
525 W. Lakeway  
Gillette, WY 82716

To Whom it May Concern:

Please accept this letter of support for the grant application being submitted from the Campbell County Economic Development Corporation (CCEDC) Business and Industrial Parks Task Force to the Wyoming Business Council. If funded, this project would identify broadband needs for business and governmental agencies within Campbell County. The study would provide strategies on ways to expedite Internet Service Providers (ISP) to build a fiber optic network within the community at competitive pricing.

Currently, Campbell County School District provides Internet connectivity to over 9500 nodes in 27 locations. Unfortunately, ten of our buildings have less than 5 MB speeds back to our head end office. This lack of connectivity limits our ability to meet the demands established in the newly adopted Common Core Standards.

The new Common Core Standards outline rigorous content expectations with the intent to make all students ready for life in a technological society. High-speed Internet access is critical throughout the curriculum. Students use Internet tools that require them to simultaneously make connections between speaking, listening, reading, and writing. Students use Internet tools that require them to visualize the results of varying assumptions, explore consequences, and compare predictions using data. Without High-Speed Internet connectivity these standards will not be met.

The Wyoming Equality Network serves as the current ISP for Campbell County School District. The district has not been able to afford the costs associated with other ISP’s in the community. Therefore, additional ISP providers who could offer cost effective Internet access would be helpful to our district.

Sincerely,

Lyla R. Downey
October 31, 2013

Kevin Couch, Chairman
Business and Industrial Parks Task Force
Campbell County Economic Development Corporation (CCEDC)
PO Box 3948
Gillette, WY 82717

Dear Kevin,

The purpose of this letter is to express DOWL HKM’s support of the initiative by CCEDC’s Business and Industrial Park Task Force and the City of Gillette to upgrade the fiber optic infrastructure within the City. DOWL HKM is a civil engineering firm with over 350 staff located in 20 offices from Alaska to Arizona including offices in Gillette, Sheridan, Laramie and Lander.

Like many other businesses, reliable, fast and affordable internet access is a key component of our success as it is vital to our VOIP phone system, transfer of large data files, software licensing and email systems. As the industry moves toward more off-site software and network resources, it will be even more important to have this connectivity.

Since establishing an office in downtown Gillette and then moving to a new location within the City, we have found that internet access in our community has limited options in terms of providers and is more expensive than our other offices in Wyoming. We currently pay between 10% and 40% more than other offices for the same bandwidth.

We see both local and statewide initiatives as important steps in improving the internet speed, availability and increasing the potential for competition among providers of these services. We strongly support the City and EDC’s application to the Wyoming Business Council for a grant to study broadband access and speed in the Gillette area and look forward to a successful study and future implementation.

Feel free to contact me with any questions.

Sincerely,

Mark Hines, PE
Office Manager
Dear Kevin,

The purpose of this letter is to express Sulzer EMS's Support of the initiative by CCEDC's Business and Industrial Parks Task Force and the City of Gillette to upgrade to fiber optic infrastructure within the City. Sulzer is a world wide company servicing all Electro-mechanical repairs through out the world. With 2 shops in Gillette Wyoming.

Sulzer EMS in Gillette is currently running two T1 lines to help with speed and reliability which is currently costing much more then anticipated. Linking up with our corporate office for daily business and speed is very critical for Sulzer EMS in Gillette.

Sulzer EMS defiantly supports the City and CCEDC's applications to the Wyoming Business Council to help Gillette and Wyoming be more competitive in the market and save money.

Feel free to contact me if you have any questions.

Sincerely,

Todd Colbrese
General Manager
Sulzer EMS
Gillette Wyoming
Wyoming Family Literacy Program
800 Butler Spaeth Road
P.O. Box 3033
Gillette, WY 82717
Phone (307) 682-1314
Fax (307) 682-7276

November 15, 2013

Rita R. Wagner
Chief Professional Officer
707 Bridger Street
Gillette, WY 82716

Dear Ms. Wagner:

Wyoming Family Literacy Program would like to express interest in leasing space in the proposed “Youth Learning Center” operated by the Boys and Girls Club of Campbell County.

Our program serves an average 40 families and 75 children annually in the areas of Early Childhood Education, Parent and Child Together Program, Parent Enrichment, English as a Second Language Education and Adult Basic Education.

In an effort to strengthen our agency’s effectiveness we partner with the following community partners: Gillette Community College, Campbell County Public Library, Gillette Workforce Services, Cooperative Extension Services, Salvation Army, Public Health, Campbell County Community Hospital, Blessings in a Backpack, Lions Club, Campbell County Recreation Center, Experience Works, The Foster Grandparent Program and Children’s Developmental Services.

Wyoming Family Literacy employs a program coordinator, two lead teachers, five teaching assistants, one interpreter, one support staff, one Foster Grandparent, two Experience Works staff, for a total of salary expense of $284,000 annually.

Moving out of the Campbell County School District facility and away from our affiliation with the district will allow Wyoming Family Literacy to seek additional funding to enhance programs and services to our very vulnerable population.

Our educational services provide a structured environment for children that is literacy rich and educationally sound, we provide adults in the family the opportunity to continue their education and give them the tools to bring literacy into their home environment. We provide a complete wrap around program for the family while they work towards becoming fully functioning members of society.

Our purpose is to break the cycle of poverty and illiteracy by improving the educational opportunities of our families.

The partnership with the Boys and Girls Club of Campbell County will assist our agency to grow in programming and financial support.

Sincerely,

Dottie Rankin
Program Coordinator

Teaching Effectively – Learning Successfully
November 26, 2013

Wyoming Business Council
Attn: Dave Simonsen
214 W. 15th St.
Cheyenne, WY 82002

RE: Letter of Commitment

Dear Mr. Simonsen:

The Boys and Girls Club of Campbell County has agreed to
commit $75,000 in support of the Community Facilities Grant for
the proposed Gillette Youth Learning Center sponsored by the
City of Gillette.

Sincerely,

Rita R. Wagner
Chief Professional Officer
January 15, 2014

Wyoming Business Council
Investment Ready Communities Division
214 West 15th Street
Cheyenne, WY 82002-0240
Molly Spangler, Director

Dear Ms. Spangler:

The City of Laramie, Parks & Recreation Department would like to emphasize to the Wyoming Business Council that Greater Wyoming Big Brothers Big Sisters is a strong partner in our local recreation and community wellness system. Through their after-school, mentoring and intervention programs, Big Brothers Big Sisters regularly contributes to recreation opportunities and quality of life for our local citizens. Without their continued efforts and partnership with the City’s Parks and Recreation Department; Laramie families of would be further underserved with our very limited resources.

Please note that on November 19, 2013 the City Council passed a motion to provide a letter of support of the grant application of Greater Wyoming Big Brothers Big Sisters, along with funding of $26,000 in community partner funds and up to $50,000 in-kind services support for the Community Facilities Grant. As a Parks and Recreation professional for over thirty years, I understand the value and benefit to the community for having an adequate facility/building to provide these important services to the Laramie community, thereby improving the community’s recreation opportunities and enhancing our quality of life.

If you have any questions or concerns regarding the City’s support of the Greater Wyoming Big Brothers Big Sisters grant request, please contact my office at your convenience.

Sincerely,

Paul Harrison
Parks & Recreation Director

Co: Janine Jordan, City Manager
Parks, Tree and Recreation Advisory Board

A Place for All
January 13, 2014

Dear Wyoming Business Council,

The Partners of the America’s Wyoming Chapter is excited about and supportive of the proposed renovation of the Nellie Iles School. In addition to the many services provided by Big Brothers Big Sisters, the building is a community asset that will continue to be a valuable resource for our organization.

The Partners of the Americas Wyoming Chapter regularly uses the building for youth related events. One such events is the Youth Leadership Summit, involving Youth Ambassadors from Latin America and/or the Caribbean, local high school and college students. We also organize Biojewelry for Breast Cancer workshops where local youth volunteers create jewelry to support a traveling mammography program for underserved women in Goiás, Brazil. If Albany County and Greater Wyoming Big Brothers Big Sisters are successful in their grant applications, The Partners of the Americas Wyoming Chapter is committed and looking forward to continued use of the building.

We are supportive and have a vested interest in the renovation of Nellie Iles for Greater Wyoming Big Brothers Big Sisters and the Albany County community. Renovation of the building will continue significant long-term contributions to the quality-of-life of the community, social services network, and economic success.

Sincerely,

Dorly Piske

President, Partners of the Americas, Wyoming Chapter
MALETA M MANGAN  
2521 E Park Ave  
Laramie, WY 82070  

307/742-3370 

January 10, 2014 

Wyoming Business Council 
Attn: Sandy Quinlan 
Investment Ready Communities Division 
Wyoming Business Council 
214 W. 15th Street 
Cheyenne, WY 82002 

RE: Letter of Support for the Rehabilitation of the Nellie Iles School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center  

Dear Ms. Quinlan:  

This letter is to provide support of the rehabilitation project of the Nellie Iles School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center located at 518 S. Ord Street. The Greater Wyoming Big Brothers Big Sisters Community Mentoring Center will provide youth recreational opportunities, community meeting space, nonprofit office space, afterschool programming, and the county’s juvenile justice programs. I have been a volunteer community advisory board member involved in the Temporary Assistance for Needy Families Community Partnership grant program (TANF-CPI) since 2004 and believe that the Big Brothers Big Sisters program contributes greatly to the Albany County Family Intensive Program that is funded through the Wyoming Department of Family Services. Greater Wyoming Big Brothers Big Sisters program has been providing contracted services for the last two years to 275 individuals including youth and their families. The Big Brothers Big Sisters provides services to a wide number of income-eligible at-risk families in order to help them raise their children at home.
It is believed that this project will provide the following:

- Relieve taxpayers from the burden of maintaining the school property;
- Reduce energy costs;
- Provide economic benefits by sustaining over 50 Wyoming jobs;
- Provide long-term sustainability for the Greater Wyoming Big Brothers Big Sisters (GWBBBS) non-profit organization;
- Ensure countless measurable quality-of-life benefits for hundreds of local youth and families; and
- Preserve a historical local school building.

It is my understanding that Albany County and the Greater Wyoming Big Brothers Big Sisters program has applied to the Wyoming Business Council for a Community Facilities grant in the amount of $1,000,000 and a Community Development Block Grant for $500,000 to help fund the rehabilitation activities.

I fully support the rehabilitation project of the Nellie Illes School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center and encourage you to fund this important project for our community.

Sincerely,

[Signature]

Maleta M Mangan
Albany County Intensive Family Program
Advisory Board Member
January 13, 2014

Dear Wyoming Business Council,

The United Way of Albany County is supportive of the proposed renovation of the Nellie Iles School for Big Brothers Big Sisters. In addition to the many services provided by Big Brothers Big Sisters that are supported by financial contributions from the United Way of Albany County, the building is a community asset that will continue to be a valuable resource for our organization and our 14 member agencies.

The United Way of Albany County has regularly used the building for meetings of our organization and our member agencies. If Albany County and Greater Wyoming Big Brothers Big Sisters are successful in their grant applications, United Way is committed and looking forward to continued use of the building.

We are supportive and have a vested interest in the renovation of Nellie Iles for Greater Wyoming Big Brothers Big Sisters and the Albany County community. Renovation of the building will continue significant long-term contributions to the community’s quality-of-life, social services network, and economic success. Please feel free to contact me if you have any questions regarding this letter.

Sincerely,

Paul Heimer,
Executive Director
United Way of Albany County
January 13, 2014

Dear Wyoming Business Council,

The Albany County Family Network is supportive of the proposed renovation of the Nellie Iles School. In addition to the many services provided by Big Brothers Big Sisters, the building is a community asset that will continue to be a valuable resource for our organization and our mutual clients.

The Albany County Family Network (ACFN) is a local group that meets regularly to discuss issues facing local families, coordinate communication amongst service providers, and find solutions to address community concerns. We regularly use the Nellie Iles building for our meetings. If Albany County and Greater Wyoming Big Brothers Big Sisters are successful in their grant applications, ACFN is committed and looking forward to continued use of the building.

We are supportive and have a vested interest in the renovation of Nellie Iles for Greater Wyoming Big Brothers Big Sisters and the Albany County community. Renovation of the building will continue significant long-term contributions to the community’s quality-of-life, social services network, and economic success.

Sincerely,

[Signature]

Sharon Weber,
Community Program Director
Cathedral Home For Children

Breaking the cycle of violence, despair, and failure for over 100 years!
January 13, 2014

Wyoming Business Council
214 West 15th St.
Cheyenne, WY 82002

Dear Wyoming Business Council,

Albany County School District #1 is supportive of the proposed renovation of the Nellie Iles School proposed by Albany County and Big Brothers Big Sisters. In addition to the many services provided by Big Brothers Big Sisters, the building is a community asset that will continue to be a valuable resource for our students.

Albany County School District #1 is interested in potential future use of the building if Albany County and Greater Wyoming Big Brothers Big Sisters are successful in their grant applications. We believe there is potential for specialized classes, individualized student groups and projects, and continued after-school learning opportunities.

We are supportive of the project for our community and our students and look forward to potential future use and partnerships. Renovation of the building will continue significant long-term contributions to the community’s quality-of-life, social services network, and economic success.

Sincerely,

Dr. Brian Recht
Superintendent of Schools
Albany County School District One
November 19, 2013

Tim Sullivan, Chairman  Steve Hamaker, CEO
Albany County Commissioners  Greater Wyoming Big Brothers Big Sisters
525 Grand Avenue  518 Ord
Laramie, WY 82070  Laramie, WY 82070

RE: Letter of Commitment for the Rehabilitation of the Nellie Iles School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center

Dear Mr. Sullivan and Mr. Hamaker:

This letter is to provide support of the rehabilitation project of the Nellie Iles School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center located at 518 S. Ord Street. The Greater Wyoming Big Brothers Big Sisters Community Mentoring Center will provide youth recreational opportunities, community meeting space, nonprofit office space, after-school programming, and the county’s juvenile justice programs. It is believed that this project will provide the following:

- Relieve taxpayers from the burden of maintaining the school property;
- Reduce energy costs;
- Provide economic benefits by sustaining over 50 Wyoming jobs;
- Provide long-term sustainability for the Greater Wyoming Big Brothers Big Sisters (GWBBBS) non-profit organization;
- Ensure countless measurable quality-of-life benefits for hundreds of local youth and families; and
- Preserve a historical local school building.

It is my understanding that Albany County and Greater Wyoming Big Brothers Big Sisters will be applying December 1, 2013 to the Wyoming Business Council for a Community Facilities grant in the amount of $1,000,000 and a Community Development Block Grant for $500,000 to help fund the rehabilitation activities. As a requirement to the grant, 15% or $225,000 of the request has to be provided with either in-kind or cash match. To document that the match has been secured, letters of commitment must accompany the application.
The City of Laramie supports the rehabilitation project of the Nellie Ills School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center by contributing the following to the project:

$12,333.00 in Community Partner funds and up to $24,719.94 in additional funding requested as mid-year Community Partner contribution, for the completion of this project (see attachment A). The City's contribution of $50,000 for in-kind services will be determined by the City Council as project plans are finalized and specific needs identified.

We look forward to the completion of this much needed project for one of Laramie's most successful and established non-profit organizations.

Respectfully,

[Signature]

David A. Paulekas
Mayor
January 14, 2014

Wyoming Business Council
Attn: Sandy Quinlan
Investment Ready Communities Division
Wyoming Business Council
214 W. 15th Street
Cheyenne, WY 82002

RE: Letter of Commitment for the Rehabilitation of the Nellie Ies School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center

Dear Ms. Quinlan:

This letter is to provide support of the rehabilitation project of the Nellie Ies School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center located at 518 S. Ord Street. The Greater Wyoming Big Brothers Big Sisters Community Mentoring Center will provide youth recreational opportunities, community meeting space, nonprofit office space, afterschool programming, and the county's juvenile justice programs. Greater Wyoming Big Brothers Big Sisters program has been providing the supervision of the Albany County Juvenile Diversion Program for the Albany County Attorney's Office via a contract with the Albany County since January of 2006. The Diversion Program allows juveniles who are accused of crimes and who are first offenders to benefit from services to assist them in avoiding continued criminal behavior while avoiding the stigma of a criminal conviction or delinquent adjudication if they successfully complete the program. Currently there are 34 juvenile participants in the program. Since its inception there have been 283 participants to date. The success of the program is reflected in the fact that since the program's inception 83.9% of the juveniles who participate in the program successfully complete it and 91.9% of juveniles who complete it have not re-offended for up to 12 months after completion of the Juvenile Diversion program.

In addition, BBBS in Laramie provides services to some of the juveniles who are on probation supervised by the Department of Family Services in Juvenile Court through the Progressive Youth program. In that program youth who are identified as being able to benefit from the program receive supervised community service and participation in social and educational activities calculated to assist in their rehabilitation.

It is believed that this project will provide the following:

- Relieve taxpayers from the burden of maintaining the school property;

Sender's e-mail address
rholing@co.albany.wy.us
• Reduce energy costs;
• Provide economic benefits by sustaining over 50 Wyoming jobs;
• Provide long-term sustainability for the Greater Wyoming Big Brothers Big Sisters (GWBBBS) non-profit organization;
• Ensure countless measurable quality-of-life benefits for hundreds of local youth and families; and
• Preserve a historical local school building.

It is my understanding that Albany County and the Greater Wyoming Big Brothers Big Sisters program has applied to the Wyoming Business Council for a Community Facilities grant in the amount of $1,000,000 and a Community Development Block Grant for $500,000 to help fund the rehabilitation activities. This project will allow BBBS to effectively continue and improve its valuable contribution to the two programs referred to above.

The Albany County Attorney’s Office fully supports the rehabilitation project of the Nellie Iles School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center and we encourage you to fund this important project for our community.

Sincerely,

Richard C. Bohling
_Albany County & Prosecuting Attorney_

RB/cj

Sender’s e-mail address
rbohling@co.albany.wy.us
January 13, 2014

To Whom It May Concern,

The Laramie Soccer Association is very excited and supportive of the proposed renovation of the Nellie Isles School. It is a fantastic resource for our community!

LSA, which serves over 500 Laramie youth each year, has greatly benefited from the use of the Big Brothers Big Sisters building for 10 years. We hold our monthly meetings, coaches’ meetings and equipment pick up, registration and yearly public meetings in the conference room.

Our players have also benefited from BBBS’ move to their current location: the Nellie Isles School. We have been able to hold coaches’ clinics and winter practices for teams participating in indoor tournaments in the gym of BBBS.

Without the use of the BBBS building we would be greatly hampered in the ability to provide many of the opportunities we do to our players, coaches and parents; not only during the extremely cold winter months when access to outdoor fields is impossible but all year through!

Thank you,

Crystal Hamaker,
President,
Laramie Soccer Association
January 13, 2014

Dear Wyoming Business Council,

The Albany County Campus of Laramie County Community College is supportive of the proposed renovation of the Nellie Iles School. In addition to the many services provided by Big Brothers Big sisters, the building is a community asset that will continue to be a valuable resource.

The ACC would be happy to see the facility renovated to provide additional classroom and meeting space for the community as a whole. If Albany County and Greater Wyoming Big Brothers Big Sisters are successful in their grant applications, the ACC anticipates that the building will continue to be an asset to the larger community.

We are supportive of the renovation of Nellie Iles for Greater Wyoming Big Brothers Big Sisters. Renovation of the building promises to continue significant long-term contributions to the community’s quality of life, social services networks, and economic growth.

Sincerely,

[Signature]

Kathleen Urban
Interim Associate Vice President
Albany County Campus
Laramie County Community College
1125 Boulder Drive
Laramie, WY 82070
kurban@lccc.wy.edu
307.772.4245
October 17, 2013

Tim Sullivan, Chairman
Albany County Commissioners
525 Grand Avenue
Laramie WY 82070

Steve Hamaker, CEO
Greater Wyoming Big Brothers Big Sisters
518 Ord
Laramie WY 82070

RE: Letter of Support for the Rehabilitation of the Nellie Iles School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center

Dear Mr. Sullivan and Mr. Hamaker:

This letter is to provide support of the rehabilitation project of the Nellie Iles School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center located at 518 S. Ord Street. The Greater Wyoming Big Brothers Big Sisters Community Mentoring Center will provide youth recreational opportunities, community meeting space, nonprofit office space, after-school programming, and the county's juvenile justice programs. It is believed that this project will provide the following:

- Relieve taxpayers from the burden of maintaining the school property;
- Reduce energy costs;
- Provide economic benefits by sustaining and retaining over 50 Wyoming jobs;
- Provide long-term sustainability for the Greater Wyoming Big Brothers Big Sisters (GWBBBS) nonprofit organization;
- Ensure countless measurable quality-of-life benefits for hundreds of local youth and families; and
- Preserve a historical local school building.

It is my understanding that Albany County and the Greater Wyoming Big Brothers Big Sisters will be applying December 1st to the Wyoming Business Council for a Community Facilities grant in the amount of $1,000,000 and a Community Development Block Grant for $500,000 to help fund the rehabilitation activities.

The Laramie Economic Development Corporation fully supports the rehabilitation project of the Nellie Iles School for the Greater Wyoming Big Brothers Big Sisters Community Mentoring Center.

This project is important to this community in that it provides assistance to children in need of support as well as makes effective use of an existing school building.

Sincerely,

Daniel G. Purhpy
President and CEO
Laramie Local Community Market
598 N Pierce St
Laramie, WY 82070

January 13, 2014

Dear Wyoming Business Council,

Laramie Local Community Market is excited about and supportive of the proposed renovation of the Nellie Iles School. In addition to the many services provided by Big Brothers Big Sisters, the building is a community asset that will continue to be a valuable resource for our organization.

Laramie Local Community Market regularly uses the building for: vendor parking. If Albany County and Greater Wyoming Big Brothers Big Sisters are successful in their grant applications, Laramie Local Community Market is committed and looking forward to continued use of the building.

We are supportive and have a vested interest in the renovation of Nellie Iles for Greater Wyoming Big Brothers Big Sisters and the Albany County community. Renovation of the building will continue significant long-term contributions to the community’s quality-of-life, social services network, and economic success.

Sincerely,

Erika Rogers
Laramie Local Community Market
January 13, 2014

Dear Wyoming Business Council,

The Laramie Youth Crisis Center is supportive of the proposed renovation of the Nellie Iles School. In addition to the many services provided by Big Brothers Big Sisters, the building is a community asset that will continue to be a valuable resource for our organization and our mutual clients.

The Laramie Youth Crisis Center has occasionally used the building for parent education classes and youth groups. We anticipate continued occasional use of the building for similar purposes in the future.

We are supportive and have a vested interest in the renovation of Nellie Iles for Greater Wyoming Big Brothers Big Sisters and the Albany County community. Renovation of the building will continue significant long-term contributions to the community’s quality-of-life, social services network, and economic success.

Sincerely,

Eric Brooks

Eric Brooks, Director

Cathedral Home For Children
January 13, 2014

Dear Wyoming Business Council,

The Clinic for Mental Health and Wellness is excited about and supportive of the proposed renovation of the Nellie Iles School. In addition to the many services provided by Big Brothers Big Sisters, the building is a community asset that will continue to be a valuable resource for our organization.

The Clinic for Mental Health and Wellness regularly uses the building for classes, group projects and group counseling. If Albany County and Greater Wyoming Big Brothers Big Sisters are successful in their grant applications, The Clinic for Mental Health and Wellness is looking forward to the continued use of the building.

We are supportive and have a vested interest in the renovation of Nellie Iles for Greater Wyoming Big Brothers Big Sisters and the Albany County community. Renovation of the building will continue significant long-term contributions to the community’s quality-of-life, social services network, and economic success.

Sincerely,

Teresa Jacobs-Castanc

The Clinic for Mental Health and Wellness
January 14, 2014

Dear Wyoming Business Council,

The Wyoming NASA Space Grant Consortium, located at the University of Wyoming, is excited about and supportive of the proposed renovation of the Nellie Iles School. In addition to the many services provided by Big Brothers Big Sisters, the building is a community asset that will continue to be a valuable resource for our organization.

Wyoming NASA Space Grant has partnered with Big Brothers Big Sister on several programs and next year we intend to start a program in partnership with Big Brothers Big Sisters, in which a UW science or engineering graduate student will provide science-related afterschool activities for students. Through this program we will regularly use the building for science and engineering activities. If Albany County and Greater Wyoming Big Brothers Big Sisters are successful in their grant applications, Wyoming NASA Space Grant Consortium is committed and looking forward to continued use of the building.

We are supportive and have a vested interest in the renovation of Nellie Iles for Greater Wyoming Big Brothers Big Sisters and the Albany County community. Renovation of the building will continue significant long-term contributions to the community's quality-of-life, social services network, and economic success.

Sincerely,

[Signature]

Dr. Shawna M. McBride

Associate Director
Wyoming NASA Space Grant Consortium
Dept. 3905 • Physics and Astronomy Dept. • PS208
1000 E. University Ave.
Laramie, WY 82071